



# **UTI Investment Process & Strategy**

**April 2022** 

MUTUAL FUND INVESTMENTS ARE SUBJECT TO MARKET RISKS, READ ALL SCHEME RELATED DOCUMENTS CAREFULLY.

#### **About Our Equity Investment Team**



Vetri Subramaniam Chief Investment Officer

UTI MU

**Ajay Tyagi, CFA** Head of Equity & Fund Manager



Swati Kulkarni, CFA Fund Manager



**Sharwan Goyal, CFA** Fund Manager



**Preethi R S** Research Analyst Banks and Financial Services



Suraj Purohit ESG Analyst



**V Srivatsa** Fund Manager



Vishal Chopda, CFA Fund Manager



Parag Chavan, CFA Research Analyst Metals & Mining, Building Materials, Consumer Durables



Akash Shah Investment Associate



Ankit Agarwal Fund Manager



Kamal Gada Fund Manager Overseas Investment Pharma, Fertilizer, Chemicals



**Deepesh Agarwal** Research Analyst Capital Goods, Textiles Infra – Construction, Utilities



Ayush Jain Investment Associate



Sachin Trivedi Head of Research & Fund Manager



Nitin Jain Research Analyst IT, Internet Sector, Oil & Gas, Media



Nitinn Aggarwal Research Analyst Auto OEMs and Auto Ancillaries



Lokesh Kulthia



Amit Premchandani Fund Manager



Vicky Punjabi Research Analyst FMCG, QSR, Retail



**Pradnya S. Ganar** Research Analyst Cement, Sugar, Hotels, Diagnostics and Hospitals



Mahesh Vyas Investment Associate



Data as of March 31, 2022. Collective MF work experience of the team is **over 240 Years**. Average work experience of fund managers is **over 15 Years**. Average work experience of research analysts is about **7 Years** (based total work experience in Mutual Fund Industry). Collective overall experience of the team is **over 315 years**.

MF – Mutual Fund; FMCG – Fast-Moving Consumer Goods; QSR – Quick Service Restaurants; IT – Information Technology; HFC – Housing Finance Company; NBFC – Non-banking Finance Company





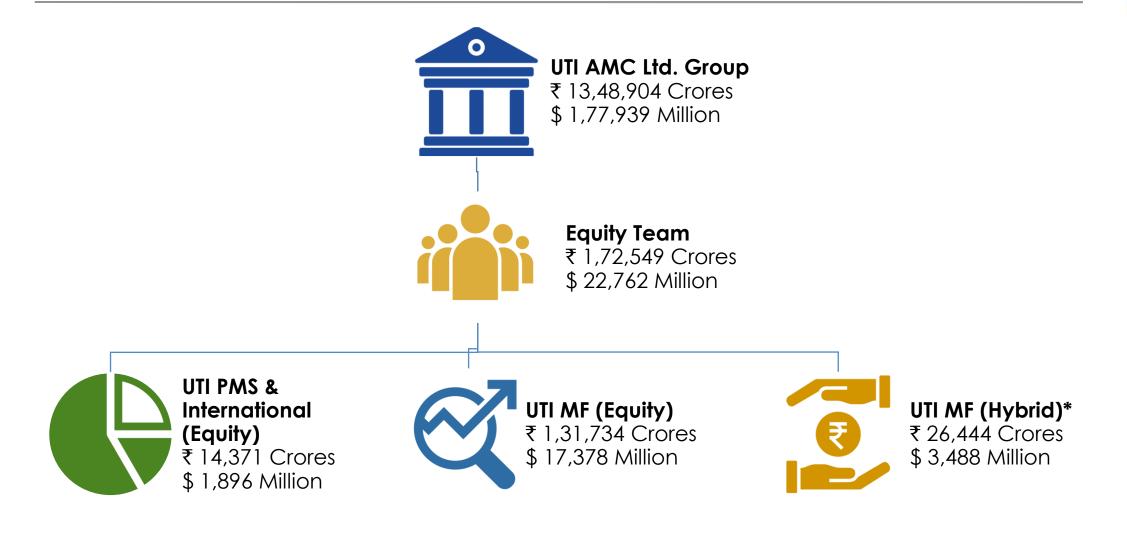
Adoption of **Stewardship Code &** Voting Policy



**Dedicated ESG Analyst** to build the framework across all the stocks and sectors in our coverage universe



#### Assets Managed by the Equity Investment Team





If you can't describe what you are doing as a process, you don't know what you're doing.

- W. Edwards Deming

## **Investment Process**





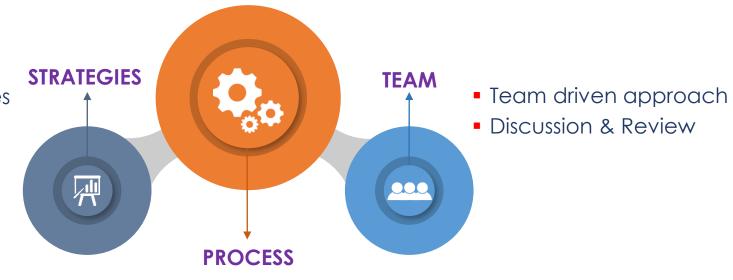


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#### **Investment Process**

Support diverse strategies

Style discipline



- Standardized research methodology
- Identifying good stocks, avoiding poor stocks
- Consistency over time





## **Chief Investment Officer**

- Design & implementation of the process
- Oversight of all strategies & risk management
- Management & development of talent
- Responsible for overall investment performance



#### **Fund Managers**

- Responsible for performance of the fund relative to its benchmark
- Decides on stock and sector allocations as well as trade decision for each fund subject to risk limits & strategy discipline
- Restricted from buying stocks outside the universe and 'Not Rated' companies
- Evaluation covers multiple periods (1 to 7 years) of performance relative to benchmark as well as peer group

## Head of Equity

- Final approval of all companies in the UTI Universe along with Head of Research
- Monitoring and review of all strategies & funds
- Evaluation encompasses all funds and strategies including thematic & sector funds

#### **Research Analysts**

- Responsible for company research, typically arranged by sectors
- Expected to regularly interact with companies and other sources
- Manages a model portfolio for their respective sector/s to demonstrate relative preferences
- Scan their sector for new ideas
- Evaluated on the model portfolio over a 1 to 3 year period & their high-conviction ideas









# **Research Methodology**

#### **Research Methodology**

FactorsWhy it matters?Operating Cash Flow<br/>(OCF)Profits are an opinion based<br/>on accounting principles,<br/>cash is a fact

Return on Capital/ Equity (RoCE / RoE)

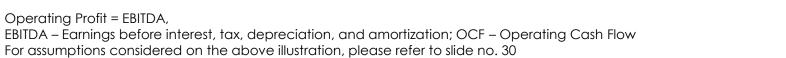
When RoCE > Cost of Capital, the business creates wealth



- Profits could be distorted by accrual, amortization, non cash items & does not account for changes in working capital
- In the absence of OCF a business has to reduce its growth plans or rely on fund raising Equity / Debt

Today	Receivables Terms		10 Years Later		
	Company A	Receivables of <b>30 Days</b>		Cumulative EBITDA ₹ 9,137 Cumulative OCF ₹ 6,967	Equity ₹ 4,040 Net Borrowing ₹ 1,806
Capital Structure: Equity ₹ 1,000 Net Borrowing ₹ 1,000 Year 1 Revenue: ₹ 3,000 Profit Margin: 15%	Company B	Receivables of <b>120 Days</b>		Cumulative EBITDA ₹ 9,137 Cumulative OCF ₹ 4,830	Equity ₹ 2,953 Net Borrowing ₹ 5,495

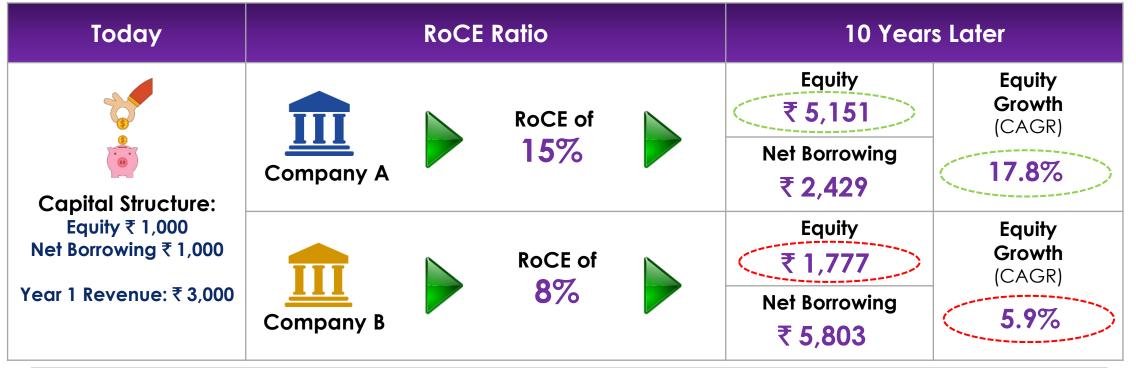
#### OCF is a Hygiene factor





Growth creates wealth, only if Return on Capital (RoCE) is healthy

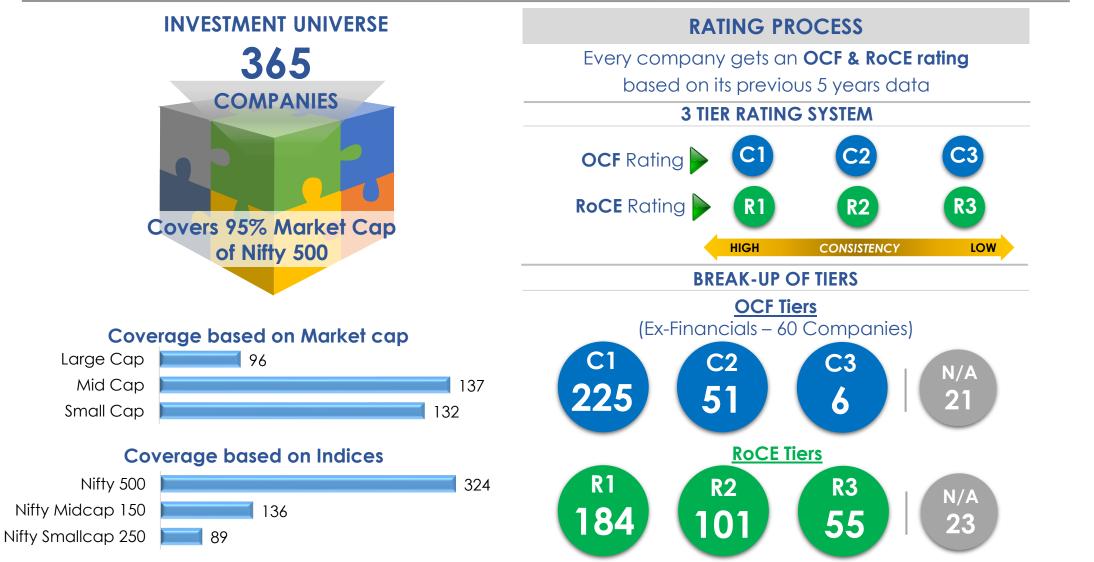
- A business that has a healthy OCF has the ability to reinvest in its business
- When RoCE > Cost of Capital, the business creates wealth by reinvesting
- If a business cannot earn returns in excess of its cost of capital, it destroys value



#### OCF is Hygiene, RoCE creates Wealth



#### **Research Methodology – Rating System**





Operating Cash Flow Tiers (C)- 3 Tiers based on the number of years in which they have generated positive operating cash flows in the previous 5 years (for manufacturing companies). RoCE/ Implied RoE Tiers (R) - 3 Tiers based on the previous 5-year average return on capital (for manufacturing companies & non-lending nonbanking finance companies (NBFCs)) & based on the previous 5-year average return on asset for banks & NBFCs (including housing finance companies).

Portfolio Characteristics are calculated based on full market cap using weighted average methodology at aggregation. All data as of March 31, 2022

#### **Research Methodology – Investment Argument**

- Detailed financial models for each company with 10-year history
- Checklist Assumptions v/s History

#### Investment argument is built on the tiers

- Current & Past tier ranking of the company
- Reasons why the company would in the future maintain its tier ranking
- Reasons why the company might undergo an upgrade/ downgrade in tier rankings
- No investment in 'Not Approved' companies
- Management quality
- Growth prospects
- Valuations

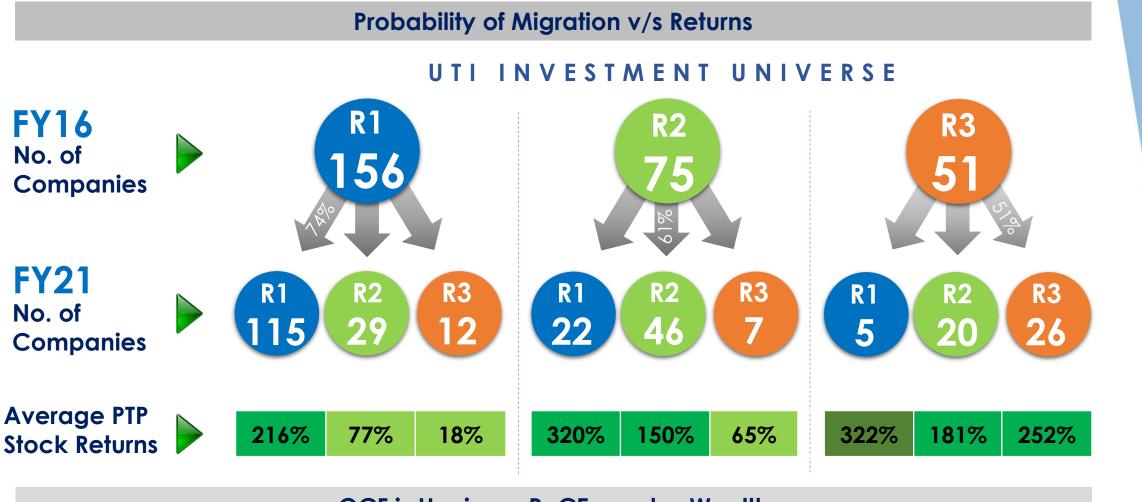
# **Current Tier Future Tier** R **R1** R2R3R3

## UTI Mutual Fund Haq, ek behtar zindagi ka.

## \*As of March 31, 2022 there are 28 companies that are Not Approved, such companies would not get any incremental allocations and would exit from the portfolio in due course.

Potential migration across tiers underpins the investment argument

## Example: Tier Migration (RoCE) from FY16 to FY21 & Price Returns



OCF is Hygiene, RoCE creates Wealth





# Portfolio Construction



#### **Portfolio Construction : Diversity & Discipline**

Growth Style

Blend JA Style

> Value Style

Companies that can **self-sustain** their growth and have the **ability to invest** at high rates of return

Emphasizes R1, C1 Companies

# Blend of Growth & Value in varying proportions

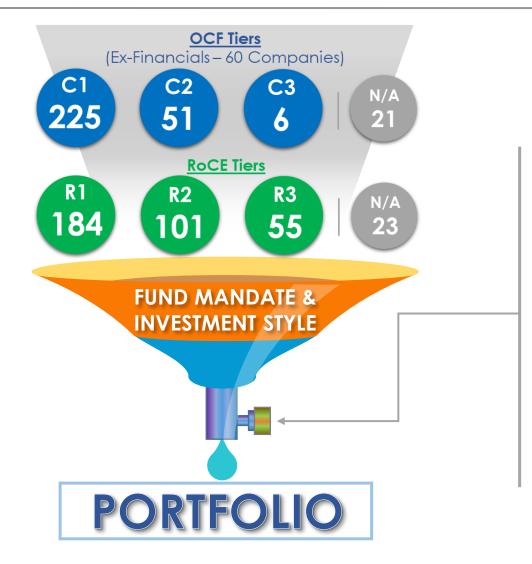
Built around a core of R1, C1 companies but also includes allocation to R2/ R3 companies

Companies that experience an improving trajectory bought at attractive valuations

Emphasizes attractive valuations across R1, R2, R3 with natural bias towards R2/ R3 companies



#### **Portfolio Construction**



#### Portfolio Construction driven by

- Investment Strategy as per SID
- Bottom-up / Top-down
- Stock selection mandate & style drive choice of stocks across the OCF & RoCE tiers
- Sector view wherever applicable
- Market cap allocation
- Risk parameters single stock/ sector/ concentration/ off benchmark



### **Diverse Strategies**

SCHEME	OCF / ROCE		SCHEME OCF / ROCE ACTIVE SHARE		ACTIVE SHARE	INVESTMENT STYLE	
<b>UTI FLEXI CAP FUND</b> Flexi-cap Fund	R1 C1	86% 95%	67%	Growth	GROWTH		
<b>UTI SMALL CAP FUND</b> Small-cap Fund	R1 C1	71% 76%	74%	Blend – Growth Tilt			
<b>UTI MID CAP FUND</b> Mid-cap Fund	R1 C1	62% 90%	67%	Blend – Growth Tilt			
<b>UTI MASTERSHARE UNIT SCHEME</b> Large-cap Fund	R1 C1	58% 92%	38%	GARP			
<b>UTI FOCUSED EQUITY FUND</b> Focused Fund	R1 C1	57% 94%	76%	Blend – Growth Tilt			
UTI LTEF (TAX SAVING) ELSS	R1 5	54% 94%	65%	Blend Approach			
<b>UTI VALUE OPPORTUNITIES FUND</b> Value Fund	R1 4	15% 80%	67%	Barbell Approach			
<b>UTI CORE EQUITY FUND</b> Large & Mid-cap Fund	R1 4	15% 80%	69%	Relative Value	VALUE		



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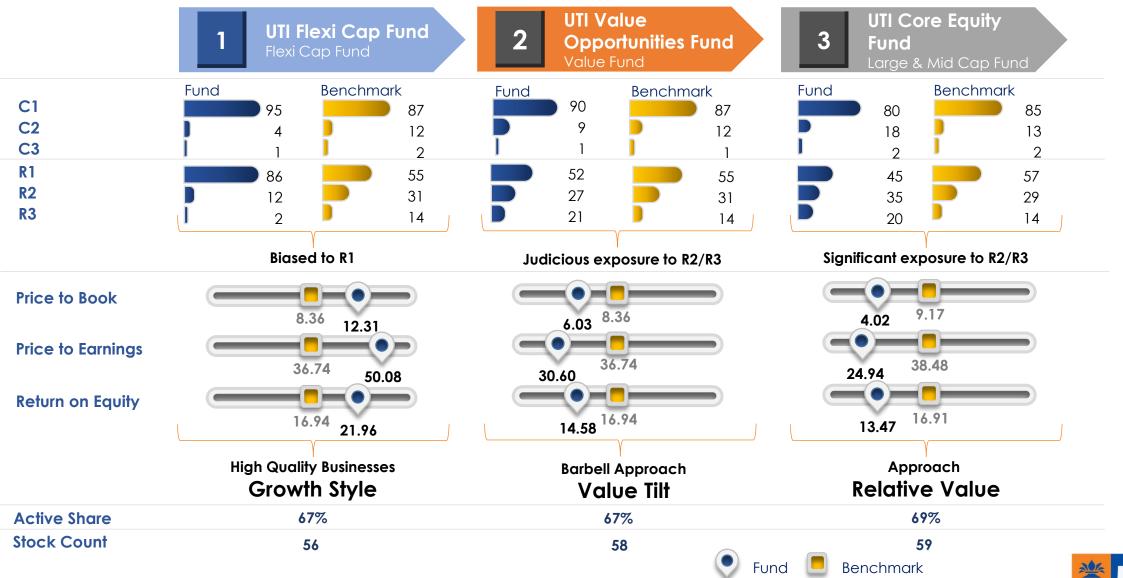
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## Agnostic to market cap strategies

	1 UTI Flexi Cap Fund Flexi Cap Fund	2 UTI Value Opportunities Fund Value Fund	3 UTI Core Equity Fund Large & Mid Cap Fund
Fund Manager/s	Ajay Tyagi	Amit Premchandani	V Srivatsa
Benchmark	Nifty 500 TRI	Nifty 500 TRI	Nifty LargeMid Cap 250 TRI
	<ul> <li>A Flexi cap portfolio that endeavours to pick high quality</li> </ul>	<ul> <li>The Fund following value investment strategy</li> </ul>	<ul> <li>Predominantly invests in large caps &amp; mid cap stocks</li> </ul>
Key Highlights	businesses in secular growth industries	<ul> <li>Follows "Barbell approach" for its stock picking which is buying</li> </ul>	<ul> <li>Preferred metric relative valuation versus history or peer in picking</li> </ul>
	<ul> <li>The Fund focuses on companies which can generate high cash</li> </ul>	what the market underestimates	quality companies aims for margin of safety
	flows with stability in revenues and earnings growth	<ul> <li>Blend of Top-down &amp; Bottom-up approach</li> </ul>	<ul> <li>Focus on growth opportunities at reasonable valuations for picking</li> </ul>
	<ul> <li>Follows a pure bottom-up</li> </ul>	• The fund has the flexibility to	mid & small-caps
	approach in stock selection	operate across the market cap	<ul> <li>Exposure to leaders, when the</li> </ul>
	<ul> <li>Avoids cyclical which have sustainability challenges</li> </ul>	spectrum following the "Value" style of investment	cycle is adverse in order to benefit from mean reversion
	Fund Benchmark	Fund Benchmark	Fund Benchmark
Large Cap	66 77	66 77	50 55
Mid Cap		20 <b>1</b> 5 14 8	37 43
Small Cap	9 8	J 14 O	13 2



## Agnostic to market cap strategies (contd.)



Operating Cash Flow Tiers (C)- 3 Tiers based on the number of years in which they have generated positive operating cash flows in the previous 5 years (for manufacturing companies). RoCE/ Implied RoE Tiers (R) - 3 Tiers based on the previous 5 year average return on capital (for manufacturing companies & non-lending non banking finance companies (NBFCs)) & based on the previous 5 year average return on asset for banks & NBFCs (including housing finance companies).

**UTI Mutual Fund** 

Hag, ek behtar zindagi ka.

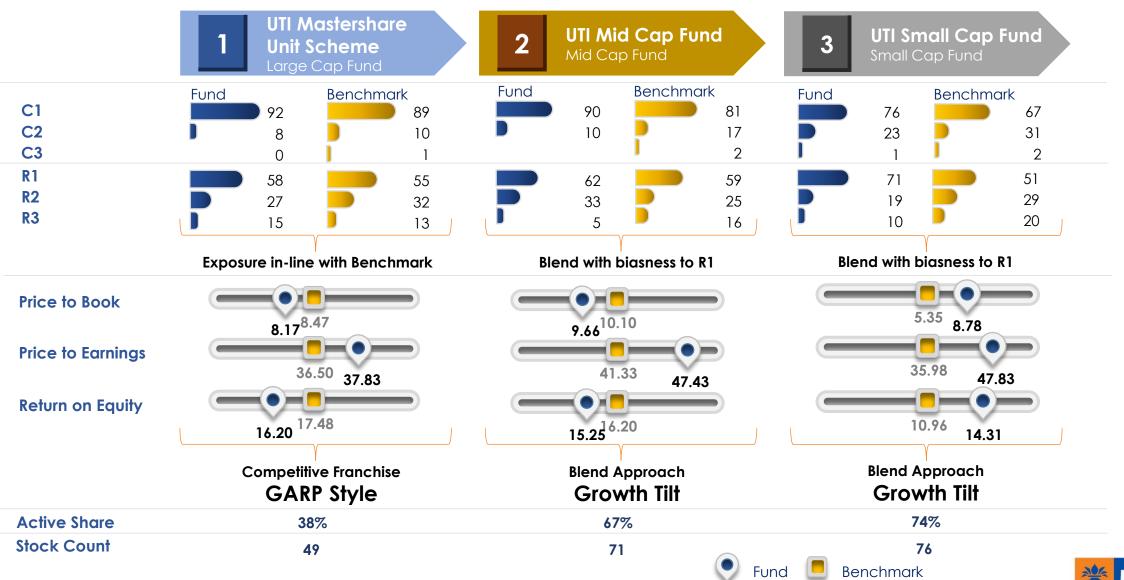
Portfolio Characteristics are calculated based on full market cap using weighted average methodology at aggregation. All data as of March 31, 2022

## Market cap based strategies

	1 UTI Mastershare Unit Scheme Large Cap Fund	2 UTI Mid Cap Fund Mid Cap Fund	3 UTI Small Cap Fund Small Cap Fund
Fund Manager/s	Swati Kulkarni	Ankit Agarwal	Ankit Agarwal
Benchmark	S&P BSE 100 TRI	Nifty Midcap 150 TRI	Nifty Smallcap 150 TRI
	<ul> <li>A large cap dominant portfolio</li> <li>Focuses on businesses with competitive franchise</li> </ul>	<ul> <li>Focuses on scalable business models and long growth runway</li> <li>While having pure bottom-up</li> </ul>	<ul> <li>Aims to exploit ample growth opportunities of small caps and select mid-caps</li> </ul>
Key Highlights	<ul> <li>Follows growth at reasonable price (GARP)</li> </ul>	of both value and growth style with a growth bias	<ul> <li>A well-diversified portfolio of scalable businesses with long growth runway</li> </ul>
	<ul> <li>Adheres to top-down approach for sector selection and bottom- up approach for stock picking within a sector</li> </ul>	<ul> <li>The Fund follows a patient long- term approach towards the companies in its portfolio</li> </ul>	<ul> <li>360° risk assessment framework to</li> </ul>
	<ul> <li>Performance track record of over 35 years across the market cycles</li> </ul>	<ul> <li>The Fund maintains a diversified portfolio and is subject to top- down risk management &amp; prudential norms</li> </ul>	<ul> <li>Pursue bottom-up stock selection approach to pick businesses with healthy financials and potential for sustenance of margins</li> </ul>
	Fund Benchmark	Fund Benchmark	Fund Benchmark
Large Cap	88 95		0 0
Mid Cap Small Cap		67     83       21     4	18     2       82     98



#### Market cap based strategies (contd.)



Operating Cash Flow Tiers (C)- 3 Tiers based on the number of years in which they have generated positive operating cash flows in the previous 5 years (for manufacturing companies). RoCE/ Implied RoE Tiers (R) - 3 Tiers based on the previous 5 year average return on capital (for manufacturing companies & non-lending non banking finance companies (NBFCs)) & based on the previous 5 year average return on asset for banks & NBFCs (including housing finance companies).

**UTI Mutual Fund** 

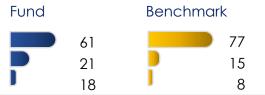
Hag, ek behtar zindagi ka.

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## Other strategies

	1 UTI Focused Equity Fund Focused Fund	2 UTI LTEF (Tax Saving) ELSS	
Fund Manager/s	Vetri Subramanian	Vishal Chopda	
Benchmark	Nifty 500 TRI	Nifty 500 TRI	
	<ul> <li>Exposure to hand-picked high- conviction ideas</li> <li>Maximum of 30 stocks across</li> </ul>	<ul> <li>The Fund is agnostic to mark capitalisation and follows a strategy which is blend of growth &amp; value sty</li> <li>The Fund intends to keep large cap 55-65% range and mid small cap 35-45% range</li> </ul>	
	sectors and market capitalization enables optimal portfolio diversification		
Key Highlights	<ul> <li>Uniquely positioned with distinct portfolio relative to broader market indices with potential for alpha creation</li> </ul>	<ul> <li>The Fund looks to generate alpha stock selection across large, mid an small caps with less reliance on sec- positioning</li> </ul>	
		<ul> <li>Investments eligible for tax bene under Section 80C of the Income T Act, 1961</li> </ul>	
	Fund Benchmark	Fund Benchmark	
Large Cap Mid Cap Small Cap	68 77 26 15 6 8	61 21 18 8	

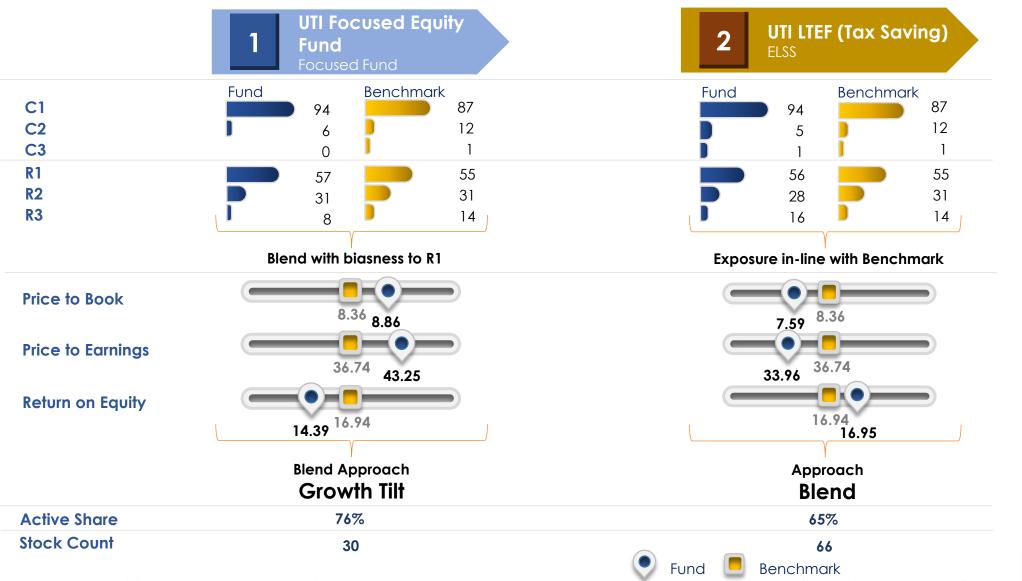
- to market a strategy value style
- arge cap in mall cap in
- te alpha by ge, mid and ce on sector
- ax benefits Income Tax





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## Other strategies (contd.)



Operating Cash Flow Tiers (C)- 3 Tiers based on the number of years in which they have generated positive operating cash flows in the previous 5 years (for manufacturing companies). RoCE/ Implied RoE Tiers (R) - 3 Tiers based on the previous 5 year average return on capital (for manufacturing companies & non-lending non banking finance companies (NBFCs)) & based on the previous 5 year average return on asset for banks & NBFCs (including housing finance companies).



Portfolio Characteristics are calculated based on full market cap using weighted average methodology at aggregation. All data as of March 31, 2022

# **Risk Management Framework**



#### Portfolio – Sector & Stock Limits

		Stock level			
Category	Sector level	Forming part of Benchmark (MAX)	Not forming part of Benchmark (MAX)	Top 10 holdings (MAX)*	Minimum Number of Stocks
Diversified	35% or BM plus 12% (Whichever is lower)	10.00%	5.00%	55%	30
Mid Cap	35% or BM plus 12% (Whichever is lower)	6.00%	3.50%	35%	35
Small Cap	35% or BM plus 12% (Whichever is lower)	5.50%	3.00%	30%	35
Thematic	40% or BM plus 20%, (Whichever is higher)	10.00%	10.00%	60%	25
Focused	40% or BM plus 20%, (Whichever is higher)	10.00%	10.00%	70%	20
Sector	N/A	10% or BM Weight (Whichever is higher)	9.50%	N/A	15 or stocks in BM (Whichever is lower)
SEBI prescribed	N/A	10% In case of Index/ Sector funds: Up to index weight			x weight

\*specified number in the column or weightage of Top 10 in benchmark, whichever is higher

**Company Exposure:** Not more than 7% of company's equity

Cash Limit: 10% of the portfolio (not applicable for hybrid/ solution funds investing in equity)

Above limits are not applicable to Arbitrage Fund / Passive Funds / Arbitrage Positions

Note: Above limits are internal prudential norms



#### Stock specific risk

- Quality of primary research
- OCF & RoCE emphasis

#### Selling discipline

- Fundamentals deteriorate
- Better alternatives available
- Stock is 'Not Approved'

#### Portfolio risk

- Single stock/ sector/ concentration/ off benchmark limits
- Consistency in tier allocation
- Consistency in Portfolio positioning vs Benchmark



#### **Risk Management – Review**

- Monthly risk report from Risk management team
- Steering Committees, comprising of Head of Equity, Senior Fund Manager/s along with representative of strategic partner/s, formally oversee
  - Investment (Funds & Research) strategy
  - HR policy & related issues in the team
  - Performance measurement metrics
  - Fund performance attribution
- Periodic Review Meetings with Investment Committee /Managing Director
- Regular Reporting and Presentation to the Board of UTI Asset Management Company Limited and UTI Trustee Company Private Limited



Name of the Scheme	This product is suitable for investors who are seeking*	Scheme Riskometer#	Benchmark Riskometer <sup>#</sup>
<b>UTI Mastershare Unit Scheme</b> (Large Cap Fund - An open ended equity scheme predominantly investing in large cap stocks)	<ul> <li>Long term capital appreciation</li> <li>Investment predominantly in equity instruments of large cap companies</li> </ul>	<b>EXAMPLE</b>	S&P BSE 100 TRI
UTI Core Equity Fund (Large & Mid Cap Fund - An open ended equity scheme investing in both large cap and mid cap stocks)	<ul> <li>Long term capital appreciation</li> <li>Investment predominantly in equity instruments of both large cap and mid cap companies</li> </ul>	<b>EXAMPLE 1</b> The second se	Line of the second seco
<b>UTI Mid Cap Fund</b> (Mid Cap Fund - An open ended equity scheme predominantly investing in mid cap stocks)	<ul> <li>Long term capital appreciation</li> <li>Investment predominantly in mid cap companies</li> </ul>	CHARACTER CONTRACTOR	Nifty Midcap 150 TRI
<b>UTI Value Opportunities Fund</b> (Value Fund - An open ended equity scheme following a value investment strategy)	<ul> <li>Long term capital appreciation</li> <li>Investment in equity instruments following a value investment strategy across the market capitalization spectrum</li> </ul>	CISCOLAR PROVIDENT	Riskowiers Riskowiers Wiffly Soo TRI
UTI Flexi Cap Fund (Flexi Cap Fund - An open ended dynamic equity scheme investing across large cap, mid cap, small cap stocks)	<ul> <li>Long term capital appreciation</li> <li>Investment in equity instruments of companies with good growth prospects across the market capitalization spectrum</li> </ul>	<b>EXECUTE</b>	Endeministrative ad Vision TRI
<b>UTI Small Cap Fund</b> (Small Cap Fund - An open ended equity scheme predominantly investing in small cap stocks)	<ul> <li>Long term capital appreciation</li> <li>Investment predominantly in equity and equity related securities of small cap companies</li> </ul>	est en en estadore de la companya de la comp	Nifty Smallcap 250 TRI
<b>UTI Focused Equity Fund</b> (Focused Fund - An open ended equity scheme investing in maximum 30 stocks across market caps)	<ul> <li>Long term capital appreciation</li> <li>Investment in equity and equity related securities across market capitalisation in maximum 30 stocks</li> </ul>	Control of the second s	NIFty 500 TRI
<b>UTI Long Term Equity Fund (Tax Saving)</b> (ELSS - An open ended equity linked saving scheme with a statutory lock in of 3 years and tax benefit)	<ul> <li>Long term capital growth</li> <li>Investment in equity instruments of companies that are believed to have growth potential</li> </ul>	Enclosed and the second and the seco	Niffy 500 TRI

\*Investors should consult their financial advisers if in doubt about whether the product is suitable for them.

#Risk-o-meter for the fund is based on the portfolio ending March 31, 2022. The Risk-o-meter of the fund/s is/are evaluated on monthly basis and any changes to Risk-o-meter are disclosed vide addendum on monthly basis, to view the latest addendum on Risk-o-meter, please visit addenda section on <a href="https://utimf.com/forms-and-downloads/">https://utimf.com/forms-and-downloads/</a>



#### **Reference Slide**

#### Assumptions: Illustration on OCF & RoCE analysis (slide 12 & 13)

₹ 2,000

1.5

10%

8%

30%

15%

-

#### **Common Assumptions**

- Gross Block
- Gross Assets Turnover
- Interest Cost
- Investment Income
- Tax Rate
- Revenue Growth -

#### Rating Process (slide 12)

Sectors		C1	C2	C3
All	Positive OCF	In all previous 5 years	in 3 or 4 of the previous 5 years	In 2 or less of the previous 5 years
companies (excluding		R1	R2	R3
Financials)	RoCE	> 18% (5 year average)	10% - 18% (5 year average)	<=10% (5 year average)
		R1	R2	R3
Banks & HFCs	RoA	> 1.2% (5 year average)	0.8% - 1.2% (5 year average)	<=0.8% (5 year average)
NBFCs (excluding HFCs)	RoA	> 2.4% (5 year average)	1.8% - 2.4% (5 year average)	<=1.8% (5 year average)
Non-lending Financials	RoE	> 15% (5 year average)	> 10% - 15% (5 year average)	<=10% (5 year average)

#### Specific to OCF

- EBITDA Margin -
- Specific to RoCE
- Working Capital Days -
- 90 days

15%

#### **Period of Analysis – 24 years** (FY 1997 to 2020)

Universe of companies analyzed - **1280 companies** (includes MF industry holdings, S&P BSE 500 Index companies since 2002)

#### **OCF** – Operating Cash Flows

**RoCE** – Return on Capital Employed (EBIT/Avg. capital employed)

**RoA** – Return on Asset

**RoE** – Return on Equity



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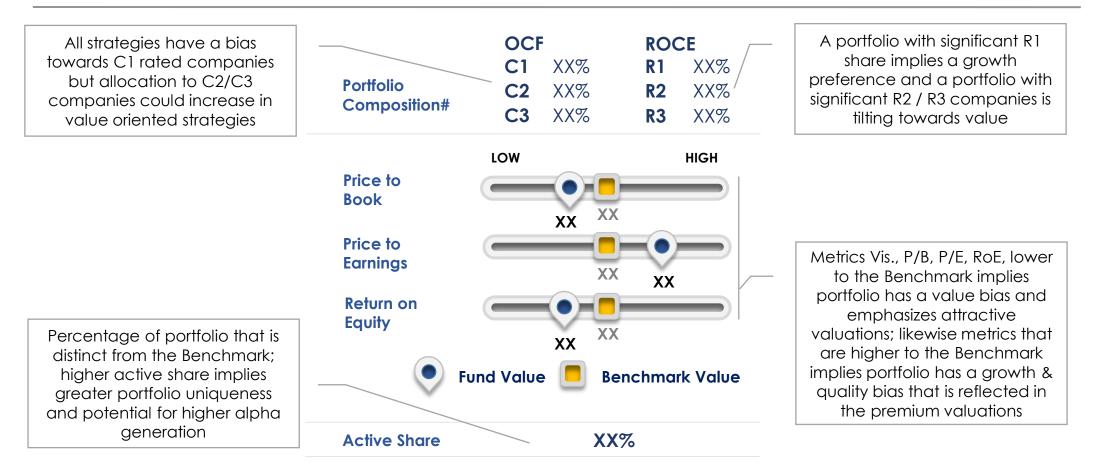
Images, graphics credit: PresentationGO.com, vectorstock.com and other public sources.

**REGISTERED OFFICE:** UTI Tower, 'Gn' Block, Bandra Kurla Complex, Bandra (E), Mumbai - 400051. Phone: 022 6678 6666. UTI Asset Management Company Ltd (Investment Manager for UTI Mutual Fund) Email: invest@uti.co.in. (CIN-L65991MH2002PLC137867). For more information, please contact the nearest UTI Financial Centre or your AMFI/ NISM certified Mutual Fund Distributor (MFD) for a copy of the Statement of Additional Information, Scheme Information Document and Key Information Memorandum cum Application Form.

#### Mutual Fund Investments are subject to market risks, read all scheme related documents carefully.



### Portfolio Construction – Monitoring Consistency & Style Discipline



#### Style discipline measured through continuous monitoring of values vis-à-vis Benchmark



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### **Portfolio Construction – Style Check**

